



Certificate of License for Teflon™ Brand

Presented to

Fluoro-Plastics, Inc.

This organization is a valued customer of Chemours
and hereby licensed to use the Teflon™ trademark.

Valid from September 2021 – August 2024

A handwritten signature in black ink, reading "Michelle R. Hearn".

Michelle Hearn
Senior Global Marketing Director, Advanced Performance Materials
The Chemours Company



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